



WORK PLAN 2021
| GFCE WORKING GROUPS

**GLOBAL
FORUM ON
CYBER
EXPERTISE**

GFCE Working Groups

The Global Forum on Cyber Expertise (GFCE) Working Groups were established in 2018, following the GFCE Community's endorsement of the [Delhi Communiqué](#) on a Global Agenda for Cyber Capacity Building.

The Working Groups are the GFCE's driving force to coordinate and improve global cyber capacity building efforts. Based on the thematic priorities identified in the Delhi Communiqué, the GFCE Working Groups are organized along the listed themes:

- A. Cyber Security Policy and Strategy;
- B. Cyber Incident Management and Critical Information Infrastructure Protection;
- C. Cybercrime;
- D. Cyber Security Culture and Skills.

The GFCE Members and Partners collaborate with each other through the Working Groups and over 85% of the community is involved in at least one group. For coherence and synergy, the activities of Working Groups are divided across common goals of avoiding duplication of efforts (**Coordination**), improving the efficiency and effectiveness of CCB projects and filling knowledge gaps (**Knowledge Sharing**), filling capacity gaps (**Match Making**) and collaborating on new projects within the GFCE community (**Collaboration**).

The Working Group Work Plans for 2021 are outlined in this document.

GFCE Working Group A - Work Plan 2021



Work Plan Elements	Task Force Strategy & Assessments		
	Deliverables by GFCE High-Level Conference 2021 (Nov)	R&Rs	Timeline
I. Coordination <i>Overview on actors, projects, events on respective theme and topics</i>	<ul style="list-style-type: none"> Cybil platform updated regularly with relevant projects and events TF members kept up to date on relevant projects on Cybil TF members provided with platform to explore ways to build synergies and coordinate on projects where necessary 	GFCE Secretariat and TF co-Leads, with input from TF members	<ul style="list-style-type: none"> Quarterly review of Cybil Ongoing requests for input, via email and TF calls
II. Knowledge sharing <i>Existing products, lessons learned and (new) GFCE products</i>	<ul style="list-style-type: none"> Cybil platform updated regularly with relevant tools and publications Standard support package on Assessments and Strategies developed Two research ideas relevant to TF developed and submitted into GFCE Research Agenda for 2022 	GFCE Secretariat lead, with input from TF members	<ul style="list-style-type: none"> Quarterly review of Cybil Support package - April 2021 Research Ideas agreed by summer, submitted by Annual Meeting
III. Match Making <i>Match needs with knowledge / expertise / resources</i>	<ul style="list-style-type: none"> TF "Catalogue of offers for support" finalised and published; plan to operationalise Catalogue developed Existing clearing house cases followed up on (Sierra Leone; the Gambia via WG C) Any new / incoming clearing house requests fielded by TF 	GFCE Secretariat; clearing house coordinator (TBC)	<ul style="list-style-type: none"> Catalogue finalised by Feb 2021; plan to operationalise developed by April
IV. Collaboration <i>Collaborate on new projects within the GFCE community</i>	<ul style="list-style-type: none"> Overview of assessment tools document finalized and published on Cybil Overview of CNI frameworks in cooperation with WG B developed and published on Cybil (under discussion) White paper "How did the COVID-19 travel restrictions impact cybersecurity capacity building activities?" developed and published on Cybil 	<p>TF project team members (ITU, OCSC, Potomac, eGA, OAS, GCSCC)</p> <p>TF project team members (<i>please express interest if you would like to join!</i>)</p> <p>TF project team members (<i>GCSCC, OCSC, OAS, please express interest if you would like to join!</i>)</p>	<ul style="list-style-type: none"> Assessment tool published by Feb 2021 <p>tbd</p> <p>tbd</p>

GFCE Working Group A - Work Plan 2021

Work Plan Elements	Task Force CBMs, Norms Implementation and Cyberdiplomacy
	Deliverables by GFCE High-Level Conference 2021 (Nov)
<p>I. Coordination <i>Overview on actors, projects, events on respective theme and topics</i></p>	<ul style="list-style-type: none"> • Cybil platform updated regularly with relevant projects and events • TF members provided a platform to share updates on new stakeholders/active actors in this space and key contacts so that the TF can target the right communities (online here)
<p>II. Knowledge sharing <i>Existing products, lessons learned and (new) GFCE products</i></p>	<ul style="list-style-type: none"> • Cybil platform updated regularly with relevant tools and publications • Standard support package on Norms and CBMs implementation developed • Two research ideas relevant to TF developed and submitted into GFCE Research Agenda for 2022
<p>III. Match Making <i>Match needs with knowledge / expertise / resources</i></p>	<ul style="list-style-type: none"> • Cyberdiplomacy Overview of initiatives Leaflet updated on a quarterly basis • TF members provided a platform to request comments/feedback on draft documents relevant to the TF topics • New clearing house requests are fielded by TF Members and at least one clearing house request is processed
<p>IV. Collaboration <i>Collaborate on new projects within the GFCE community</i></p>	<ul style="list-style-type: none"> • A coordinated message at the OEWG in March 2021 (tbc) is delivered (drafted by TF, delivered by Member States) • Overview of norms and capacity building product is developed (building on the norms research outputs and this excel spreadsheet) • Table-top exercise on norms is developed and conducted (tbd, lead: Czech Republic)

GFCE Working Group B - Work Plan 2021

Work Plan Elements	Task Force Cyber Incident Management
	Deliverables by GFCE High-Level Conference 2021 (Nov)
<p>I. Coordination <i>Overview on actors, projects, events on respective theme and topics</i></p>	<ul style="list-style-type: none"> • Mapping: <ul style="list-style-type: none"> • Implement quarterly TF project updates (at minimum); • Connect TF members who are working on projects in the same place or on similar projects with other working groups working on projects with similar outcomes; • Continue identifying relevant projects, content, and events for Cybil.
<p>II. Knowledge sharing <i>Existing products, lessons learned and (new) GFCE products</i></p>	<ul style="list-style-type: none"> • Review and catalog existing and in-development materials related to the CERT maturity that can support cyber capacity building activities; • Develop research proposals that advances CIM capacity building for at least 2 research topics/ideas; • Actively seek and identify cross-Working Group knowledge exchanges.
<p>III. Match Making <i>Match needs with knowledge / expertise / resources</i></p>	<ul style="list-style-type: none"> • Identify and overview offers for support on Cyber Incident Management within GFCE TF CIM; • Explore possibilities for at least one clearing house request.
<p>IV. Collaboration <i>Collaborate on new projects within the GFCE community</i></p>	<ul style="list-style-type: none"> • Project team: National CSIRT Training Career path • Project team: Phase 0 CERT • Project team: Next phase CSIRT Maturity framework • Actively identify and implement cross-Working Group collaboration

GFCE Working Group B - Work Plan 2021

Work Plan Elements	Task Force Critical Infrastructure Protection
	Deliverables by GFCE High-Level Conference 2021 (Nov)
<p>I. Coordination <i>Overview on actors, projects, events on respective theme and topics</i></p>	<ul style="list-style-type: none"> • Mapping: <ul style="list-style-type: none"> • Continue asking for updates of projects TF members are working on; • Connect TF members who are working on projects in the same place or on similar projects; • Continue identifying relevant projects and events for Cybil.
<p>II. Knowledge sharing <i>Existing products, lessons learned and (new) GFCE products</i></p>	<ul style="list-style-type: none"> • Overview of existing materials on CIIP that can support cyber capacity building activities • Develop research proposals for at least 2 research topics/ideas • Actively seek and identify cross-Working Group knowledge exchanges.
<p>III. Match Making <i>Match needs with knowledge / expertise / resources</i></p>	<ul style="list-style-type: none"> • Overview of offers for support on CIIP within GFCE TF CIIP • Support CIIP efforts in Senegal through organizing a national and regional CIIP workshop • Explore possibilities for a second clearing house request
<p>IV. Collaboration <i>Collaborate on new projects within the GFCE community</i></p>	<ul style="list-style-type: none"> • Flagship project: In-between cooperation Meridian process & GFCE TF CIIP • Project team: Development of an infographic of next steps after identifying CII • Actively identify and implement cross-Working Group collaboration

GFCE Working Group C - Work Plan 2021

Work Plan Elements	Working Group on Cybercrime
	Deliverables by GFCE High-Level Conference 2021 (Nov)
<p>I. Coordination <i>Overview on actors, projects, events on respective theme and topics</i></p>	<ul style="list-style-type: none"> • Continue to follow development of KSPO APC Hub and establish clearly defined link with Working Group C • Develop 1-page on Working Group C as “marketing material” • Develop 1-page explainers on how the GFCE tools (Cybil, Research Agenda & Clearing House) have been implemented in the Working Group • Continue identifying relevant projects and events for Cybil • Develop clear overview of WG-C resources currently uploaded and accessible on Cybil • Develop a ‘needs assessment’ questionnaire to understand needs of countries in this space • Regularly meet and engage with other Working Groups, the Research Committee and the Advisory Board • Create an index of Working Group C, identifying members & partners active in the Working Group, their contact points, focus and activity areas
<p>II. Knowledge sharing <i>Existing products, lessons learned and (new) GFCE products</i></p>	<ul style="list-style-type: none"> • Develop a standard support package for capacity building to counter cybercrime • Respond to the research proposals submitted by WG-C members and submit comments on development of the proposals
<p>III. Match Making <i>Match needs with knowledge / expertise / resources</i></p>	<ul style="list-style-type: none"> • Overview of progress on The Gambia clearing house case, including updates from Friends of the Gambia, recording challenges, lessons learned and best practices • Continue reaching out to GFCE members & partners in other Working Groups for support of The Gambia clearing house case • Assess opportunities cooperation and sharing of knowledge/expertise between The Gambia and regional/local neighboring countries • Explore an additional clearing house case within the Working Group

GFCE Working Group D Work Plan 2021 – General Ideas



Work Plan Elements	GFCE Working Group D Cyber Security Culture & Skills		
	Deliverables by GFCE High-Level Conference 2021 (Nov)	R&Rs	Timeline
I. Coordination <i>Overview on actors, projects, events on respective theme and topics</i>	<ul style="list-style-type: none"> Continue the mapping exercise on relevant projects and events for Cybil Portal Identify relevant actors who could be potentially involved in the Working Group WG members kept up to date on relevant projects on Cybil Portal 	GFCE Secretariat and Working Group Chair, with input from WG members	<ul style="list-style-type: none"> Quarterly review of Cybil Portal Ongoing requests for input, via email and WG calls
II. Knowledge sharing <i>Existing products, lessons learned and (new) GFCE products</i>	<ul style="list-style-type: none"> Cybil Portal updated regularly with relevant tools and publications Develop a Standard Information Package (incl. all relevant toolkits, frameworks, possible experts etc.) where businesses/organizations/individuals can refer to for resources. Develop at least two research ideas into research topics to be submitted to the Global CCB Research Agenda for 2022 	GFCE Secretariat on the lead, with input from WG members	<ul style="list-style-type: none"> Quarterly review of Cybil Portal Standard Information Package by May 2021 Research ideas agreed by summer 2021, submitted by Annual Meeting
III. Match-making <i>Match needs with knowledge / expertise / resources</i>	<ul style="list-style-type: none"> Create a Catalogue of Offers for Support on Awareness and Workforce Development: what expertise/resources could each WG member offer in the case of a clearing house request? per Work Area / Theme. Existing clearing house cases followed up on (Sierra Leone; the Gambia via WG C) Explore possibilities for at least one clearing house request for 2021 	GFCE Secretariat, GFCE Clearing House Coordinator (TBC)	<ul style="list-style-type: none"> Catalogue finalised by summer 2021
IV. Collaboration <i>Collaborate on new projects within the GFCE community</i>	<p><u>Cyber Security Awareness</u> Deliverables:</p> <ul style="list-style-type: none"> Development of a GFCE WG D Awareness Campaigns Standard Toolkit for SMEs <p><u>Education, Training and Workforce Development</u> Potential deliverables:</p> <ul style="list-style-type: none"> Webinar on Cybersecurity and Work; development of a webinar series that will cover the topic of Cybersecurity and Work focusing on different regions globally, by bringing together experts from the regions. Further development around Workforce Development frameworks; products could be identified by the WG D to take frameworks forward collaboratively. 	<p>Project Team on Cyber Awareness (CERT NZ, AustCyber, OAS, USA, DAI)</p> <p>WG project team members ((<i>please express interest if you would like to join!</i>))</p>	<ul style="list-style-type: none"> Product published by May 2021 <p>TBD</p>